Cabinet



Date of meeting: 13 November 2023

Title of Report: Finance Monitoring Report September 2023

Lead Member: Councillor Mark Lowry (Cabinet Member for Finance)

Lead Strategic Director: David Northey, (Interim Service Director for Finance)

Author: Helen Slater, Lead Accountancy Manager

Wendy Eldridge, Lead Accountancy Manager (Capital and Treasury

Management)

Contact Email: <u>David.Northey@plymouth.gov.uk</u>

Your Reference:

Key Decision: No

Confidentiality: Part I - Official

Purpose of Report

This report sets out the revenue and capital monitoring position of the Council forecast to the end of the financial year 2023/24 at Period 6.

Recommendations and Reasons

That Cabinet notes:

1. The forecast revenue monitoring position at Period 6 as set out in this report in the sum of £4.766m.

Reason: controlling the outturn within budget is essential to maintain financial control.

2. The Capital Budget 2023-2028 is revised to £629.924m as shown in Table I and agree to recommend these amendments to Full Council for approval.

Reason: controlling the outturn within budget is essential to maintain financial control with full transparency on the Capital Investments.

Alternative options considered and rejected.

There are no alternative options – our Financial Regulations require us to produce regular monitoring of our finance resources.

Relevance to the Corporate Plan and/or the Plymouth Plan

The report is fundamentally linked to delivering the priorities within the Council's Corporate Plan. Allocating limited resources to key priorities will maximise the benefits to the residents of Plymouth.

Implications for the Medium-Term Financial Plan and Resource Implications:

Robust and accurate financial monitoring underpins the Council's Medium Term Financial Plan (MTFP). The Council's MTFP is updated based on on-going monitoring information, both on a local and national context. Any adverse variations from the annual budget will place pressure on the MTFP going forward and require additional savings to be generated in future years.

Financial Risks:

Financial risks concerning period 6 reporting are discussed in the body of the report and relate to the attainment of a balanced budget position in financial year 2023/24.

Carbon Footprint (Environmental) Implications:

There are no impacts directly arising from this report.

Other Implications: e.g., Health and Safety, Risk Management, Child Poverty:

The reducing revenue and capital resources across the public sector has been identified as a key risk within our Strategic Risk register. The ability to deliver spending plans within budget is paramount to ensuring the Council can achieve its objectives

Appendices

| Ref. | Title of Appendix | Exemption Paragraph Number (if applicable) If some/all of the information is confidential, you must why it is not for publication by virtue of Part 1 of Sched of the Local Government Act 1972 by ticking the relevant | | | | | | |
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Background papers:

Please list all unpublished, background papers relevant to the decision in the table below. Background papers are <u>unpublished</u> works, relied on to a material extent in preparing the report, which disclose facts or matters on which the report or an important part of the work is based.

| Title of any background paper(s) | Exem | Exemption Paragraph Number (if applicable) | | | | | | |
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Sign off:

| Fin | CH 02.11.23 1719 | Leg | LS LS/000 01312/ 2/AC/2 /11/23 | Mon Off | tba | HR | | Assets | | Strat roc | | |
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Originating Senior Leadership Team member: David Northey (Interim Service Director for Finance)

Please confirm the Strategic Director(s) has agreed the report?

Date agreed: 20/10/2023

Cabinet Member approval: Councillor Mark Lowry (Cabinet Member for Finance)

Date approved: 30/10/2023

SECTION A: EXECUTIVE SUMMARY

Table I: End of year revenue forecast

| | Budget | Forecast | Variance |
|---------------------------|---------|----------|----------|
| | £m | £m | £m |
| Total General Fund Budget | 218.440 | 223.206 | 4.766 |

- 1. This report highlights the monitoring position at Month 6 (September 2023) of £4.766m over budget. This is an improvement of £1.195m since Month 5. A breakdown of this is set out in Table 2.
- 2. Considerable work will be required to reduce spend and increase income, including the use of one-off reserves.
- 3. The planned in-year savings targets amount to £23.435m. A review of the delivery of these savings has taken place and an update of this is included below. Officers will continue to pursue these savings to ensure delivery by the end of the financial year.

SECTION B: Directorate Review

Table 2: End of year revenue forecast by Directorate

| Directorate | Budget £m | Forecast £m | Forecast Net Variance £m | Status |
|--|--------------|----------------|-----------------------------------|-----------------|
| Executive Office | 6.089 | 6.473 | 0.384 | over |
| Customer and Corporate Services | 49.978 | 49.887 | (0.091) | under |
| Children's Directorate | 62.320 | 68.458 | 6.138 | over |
| People Directorate | 95.611 | 99.332 | 3.721 | over |
| Public Health | 2.628 | 2.428 | (0.200) | under |
| Place Directorate | 27.654 | 27.654 | 0.000 | nil variance |
| Corporate Account & Council wide items | (25.840) | (31.026) | (5.186) | under |
| Total | 218.440 | 223.206 | 4.766 | over |

Executive Office

| Executive Office | Variance £m |
|--|----------------|
| Pressures | |
| 3 x By Elections | 0.080 |
| Additional special responsibility payments | 0.028 |
| Resource pressures within Legal Department Children's Team | 0.067 |
| Shortfall on Efficiency/Vacancy Targets | 0.081 |
| Shortfall on 2023/24 Savings | 0.128 |
| | 0.384 |

Executive Office pressure is due to 3 by-elections which were not budgeted and the decision for planned subscriptions savings being reversed. The reported pressure at M6 has increased by £0.276m, which includes pressures relating to resourcing and shortfalls on delivery plans to reorganise responsibilities within Policy and Performance and Marketing and Design teams. Work is underway to find management savings to offset this pressure.

Customer and Corporate Services Directorate (CCS)

| Customer and Corporate Services | Variance £m |
|--|----------------|
| Pressures | |
| Legacy savings from 2022/23 ICT £1.1m / Contact Centre £0.8m | 1.882 |
| Shortfall on 2023/24 Savings | 1.124 |
| Offset by savings: | |
| Revenue moved to Capital | (0.500) |
| One off Council Tax Surplus | (1.473) |
| One off in year management savings | (1.124) |
| | (0.091) |

The Directorate is forecasting an overall pressure of £3.006m; This is due to legacy savings, budgets brought forward from 2022/23 relating to ICT, Business Support and in-year Directorate savings. The Directorate has identified £3.097m of savings to offset and will continue to seek ways to further offset the overall Council pressure.

Children's Directorate

| Children's | Variance £m |
|---|----------------|
| Pressures | |
| Home to School Transport | 1.453 |
| High cost children's placements and pending SGO judicial review | 3.060 |
| Shortfall on 2023/24 Savings | 1.625 |
| | 6.138 |

Within Children's Social Care, September has seen an increase of £0.249m to £4.685m due to one new residential and two new supported living placements offset by savings on delivery plans. Children's Social Care is reporting a £1.625m pressure from a shortfall on delivery plans.

The service is working with an Improvement Partner on outcomes for children plus a Children's Service Transition Board, chaired by the Chief Executive which meets regularly to review the finances of the department.

The Home to School Transport pressure has increased by £0.601m due to the late allocation of Independent Special School Places due to a lack of capacity within the SEND service. There is a significant amount of work ongoing with the service to review all routes to identify any potential savings.

People Directorate

| People | Variance £m |
|--|----------------|
| Pressures | |
| Strategic Commissioning Care Packages | 1.298 |
| Community Connections – additional demand / cost pressures | 2.248 |
| Community Connections – Shortfall on 2023/24 Savings | 0.175 |
| | 3.721 |

People Directorate is forecasting a net overspend at month 6 of £3.721m which is no change in movement on month 5. ASC care packages show a pressure of £3.499m, this is offset by an increased forecast for client income of an extra (£0.301m) plus grant funding offset (£1.900m) which brings a net pressure of £1.298m.

Community Connections are reporting no change to the pressure of £2.423m relating to BAU pressures within emergency accommodation for homelessness. This includes a £0.175m shortfall on Delivery Plans. This is a national issue, with rising demand and falling supply. For Plymouth, a full review is underway to fully understand the drivers of the financial pressures and to look at short, medium and long-term remediations.

Office of the Director of Public Health (ODPH)

| ODPH | Variance £m |
|--|----------------|
| Forecast savings – additional income from non-PH departments | (0.200) |
| | (0.200) |

Savings are forecast at £0.200m for the year end. The net budget now includes Registration Service (previously CCS) and Leisure Management (previously People).

Place Directorate

| Place | Variance £m |
|---|----------------|
| Pressures | |
| Shortfall in Savings Delivery Plans including through route optimisation, shortfalls in expected adjudication sums and lack of clarity on funding support linked to the Environment Act | 0.979 |
| BAU pressures including annual legacy savings and increased costs in areas such as grass cutting | 0.514 |
| Offset by Savings Management actions are in place and being pursued which will monitor all spend profiles, to seek additional and new income, to minimise spend and to renegotiate commercial contracts to seek higher income | (1.493) |
| | 0.000 |

The September 2023 Place DMT monitoring projection, is a net nil variation to revenue budget.

In summary, £0.979m of savings delivery plans are considered at risk, alongside £0.514m of other BAU pressures.

Corporate Items & Council wide

| Corporate Items | Variance £m |
|---------------------------------------|----------------|
| Savings | |
| Social Care contingency | (1.000) |
| Contingency Services held corporately | (0.300) |
| Budget savings identified corporately | (0.986) |
| Treasury Management | (0.500) |
| In year Business Rates Pool gain | (1.500) |
| Business Rates S31 grants | (0.900) |
| | (5.186) |

A saving of £5.186m is being reported for this Month 6 report. The savings are itemised above and include additional Business Rates Pool gain £1.500m; additional treasury management savings of £0.500m; and the release of the £1.3m service contingencies.

Any uncertainties such as pay award are being monitored closely and potential mitigations are being identified to manage them within budget. In month 6 savings have been identified and reported.

Savings Budgets

The budget includes £23.435m of savings to be delivered in 2023/24. The table below sets out the position at month 6.

Table 3 Savings Status

| Savings Proposals 2023/24 | Budget 2023/24 £m | Achievable 23/24 | Not Achievable 23/24 | Mitigations against unachievable plans |
|-------------------------------|----------------------|---------------------|----------------------------|---|
| Customer & Corporate Services | (3.898) | (2.774) | (1.124) | (1.124) |
| Chief Executives Office | (0.601) | (0.473) | (0.128) | 0.000 |
| Childrens | (4.575) | (2.950) | (1.625) | 0.000 |
| People | (5.780) | (5.605) | (0.175) | 0.000 |
| ODPH | (0.542) | (0.542) | 0.000 | 0.000 |
| Place | (7.289) | (6.310) | (0.979) | (0.979) |
| Corporate Items | (0.750) | (0.750) | 0.000 | 0.000 |
| Total Savings 23/24 | (23.435) | (19.404) | (4.031) | (2.103) |

- Customer & Corporate Services is reporting a shortfall on delivery plans of £1.124m, relating
 to Customer Services, HROD, accommodation and IT delivery plans. These pressures have
 been mitigated by additional savings within the Directorate.
- The Chief Executive's Office is reporting £0.128m of unachievable delivery plans, as part of an overall pressure of £0.384m. This relates to licenses and performance and communications delivery plans.
- The Childrens Directorate is reporting £1.625m of unachievable delivery plans which is contributing to the overall pressure for the Directorate of £6.138m. The £1.625m plan which has not been achieved related to reduction in new admissions to the care system.
- Community Connections is reporting £0.175m of unachievable delivery plans which is included in the £2.423m pressure, relating to homelessness.
- The Place Directorate has a £0.979m shortfall on delivery plans, but these are offset by savings within the service. Both the delivery plans and savings are detailed in the table above showing the Month 6 position.

Capital Finance Report Q2 2023/24

The approved Capital Budget (representing forecast resources) includes the Capital Programme made up of approved projects and future funding assumptions.

These assumptions include the estimates of capital funding requests the Council is likely to receive in the future or has received and is awaiting business case approval to add to the capital programme.

The forecast for the Five-Year Capital Budget 2023-2028 is £373.765m as at 30 September 2023, compared to the forecast of £338.052m as at 30 June 2023. This shows an increase to the Capital Programme of £35.713m. The future funding assumptions add a further £256.159m to the budget and the revised Capital Budget for approval for 2023 to 2028 is £629.924m. Annex I provides a further breakdown of new projects added to capital programme.

Capital Programme movement.

Table I The Capital Budget consists of the following elements:

| Description | £m |
|--|---------|
| Capital Programme as at 30 June 2023 for 5 year period 2023 - 2028 | 338.052 |
| New Approvals – July to September see Annex 1 for breakdown | 36.922 |
| Variations – July to September 2023 | -1.172 |
| Re-Profiling into future years outside 5 year programme | -0.037 |
| Capital Programme as at 30 September 2023 | 373.765 |
| Future Funding Assumptions | 256.159 |
| Total Revised Capital Budget for Approval (2023/24 -2027/28) | 629.924 |

A breakdown of the current approved capital budget by directorate and by funding is shown in Table 2 below.

Table 2 Capital Programme by Directorate

| Diverteurs | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | Total |
|---|---------|---------|---------|---------|---------|---------|
| Directorate | £m | £m | £m | £m | £m | £m |
| Children's Services | 3.547 | 0.225 | 0.130 | - | - | 3.903 |
| People | 11.192 | 12.933 | 0.105 | 0.750 | - | 24.980 |
| Place - Economic Development | 29.921 | 60.524 | 24.532 | 14.734 | 10.407 | 140.118 |
| Place - Strategic Planning & Infrastructure | 63.677 | 62.805 | 2.126 | 0.066 | 0.608 | 129.282 |
| Place - Street Services | 29.273 | 17.666 | 1.712 | 0.103 | 0.042 | 48.795 |
| Customer & Corporate Services | 5.911 | 4.928 | 1.256 | - | - | 12.095 |
| Office for Director of Public Health | 10.822 | 3.772 | - | - | - | 14.594 |
| Total | 154.342 | 162.851 | 29.862 | 15.653 | 11.057 | 373.765 |
| Finance by: | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | Total |
| Finance by. | £m | £m | £m | £m | £m | £m |
| Capital Receipts | 5.470 | 2.428 | 0.811 | 0.776 | 0.571 | 10.057 |
| Grant Funding | 67.899 | 52.759 | 1.436 | 0.023 | 0.023 | 122.140 |
| Corporate Funded borrowing | 44.080 | 45.707 | 6.134 | 0.276 | 0.073 | 96.269 |
| Service dept. supported borrowing | 31.758 | 54.634 | 21.199 | 14.487 | 10.373 | 132.451 |
| Developer contributions | 4.023 | 7.190 | 0.196 | 0.046 | 0.018 | 11.474 |
| Other Contributions | 1.112 | 0.133 | 0.086 | 0.043 | - | 1.375 |
| Total | 154.342 | 162.851 | 29.862 | 15.653 | 11.057 | 373.765 |

Based on the £154.342m latest forecast, actual spend as at 30 September 2023 was £30.579m which equates to 19.81% of the forecast Capital Programme for 2023-24.

As at 30 June 2023 the forecast Capital Programme for 2023/24 was £189.657m. In September this has reduced to £154.342m and this includes £32.653m in month slippage agreed with project officers.

Analysing the outturn figures for 2018 - 2022 has identified that the average spend as at 30 September represents 33% of the final outturn position. Therefore, using the actual spend figure above would indicate a 2023/24 outturn forecast closer to £109m. The August assumption of £100m was based on average spend of 26.5% of the total budget, this method of trend analysis is easier to predict in year as we get closer to outturn (generally from October to Q3).

Finance officers continue to work with Project Officers reviewing forecasts to ensure any necessary reprofiling is reported.

Of the 5-year programme, £96.269m is forecast to be funded from corporate borrowing which equates to 26% of programme. The affordability of the capital programme and future funding assumptions is under review. Continuing high interest rates against the borrowing required to finance the current programme will create a revenue pressure in 2024/25 if action is not taken to limit borrowing now.

Annex I (I)

| | | Forecast Year of Spend | | |
|-----------------------|--------------------------|------------------------|---------------|---------------------|
| Governance | Funding Source | 23/24 | 24/25 - 27/28 | 5 Year Programme |
| | | £m | £m | £m |
| Executive Decision | Grant / external funding | 8.318 | 6.444 | 14.761 |
| Executive Decision | Grant / CB | 0.090 | 2.893 | 2.983 |
| Executive Decision | Grant / SB | 2.490 | 8.406 | 10.896 |
| Executive Decision | Grant / S106 | 1.212 | 0.404 | 1.616 |
| Executive Decision | SB | 5.210 | 0.000 | 5.210 |
| Executive Decision | СВ | 0.210 | 0.000 | 0.210 |
| Executive Decision | Total | 17.530 | 18.146 | 35.676 |
| \$151 | СВ | 0.543 | 0.000 | 0.543 |
| S151 | SB | 0.225 | 0.000 | 0.225 |
| \$151 | Grant | 0.147 | 0.073 | 0.220 |
| S151 | S106/ RCCO | 0.096 | 0.013 | 0.110 |
| \$151 | SB / RF Cont | 0.148 | 0.000 | 0.148 |
| S151 | Total | 1.160 | 0.086 | 1.246 |
| | Total Additions | 18.690 | 18.231 | 36.922 |

Annex I (2)

| Governance | Funding Source | New Approvals Q2 | 5 Year Programme Approvals |
|-----------------------|-------------------------------------|--|----------------------------|
| | | | £m |
| Executive Decision | RF Grant / RF S106 | Civic Centre District Energy - Phase 2 | 0.600 |
| Executive Decision | RF Grant | Social Housing Decarbonisation Wave 2.1 | 7.062 |
| S151 | RF Grant | St Levan Park Flood Defence | 0.036 |
| | | Subtotal Strategic Planning & Infrastructure | 7.698 |
| Executive Decision | RF Grant / RF S106 | Derriford Community Park - Phase 5 | 1.616 |
| S151 | RF Cont | Improving Outdoor Play Phase 3 | 0.007 |
| S151 | RF S106 | Minor Traffic Schemes | 0.035 |
| S151 | RF S106 | Marine Academy Plymouth 3G Pitch | 0.054 |
| Executive Decision | SB | Car Parks - Capital Maintenance | 0.400 |
| S151 | RF S106 | Improvements of Allotments PL9 | 0.016 |
| S151 | RF Grant | Flytipping Intervention Scheme | 0.050 |
| | | Subtotal Street Services | 2.177 |
| S151 | SB / RF Cont | Mount Edgcumbe Orangery Toilets | 0.120 |
| Executive Decision | SB | Land at Embankment Road | 4.810 |
| Executive Decision | RF Grant | Plymouth and South Devon Freeport – Millbay Terminal Development | 1.300 |
| S151 | RF Cont / RCCO | Mount Edgcumbe Play Park | 0.021 |
| Executive Decision | RF Grant / CB | National Marine Park - Tinside Pool | 2.983 |
| Executive Decision | RF Grant | Love Plymouth | 0.060 |
| Executive Decision | RF Grant / SB | Langage Tax Site - Freeport | 8.646 |
| | | Subtotal Economic Development | 17.940 |
| Executive Decision | RF Grant | Disabled Facilities (incl Care & Repair works) | 2.814 |
| Executive Decision | СВ | Young Devon Loan | 0.210 |
| Executive Decision | RF Grant | Efford Youth & Community Centre | 0.509 |
| Executive Decision | RF Grant | Honicknowle Youth & Community Centre | 0.414 |
| Executive Decision | RF Grant | Frederick Street Centre | 0.934 |
| S151 | RF Grant | Family Hubs | 0.134 |
| Executive Decision | RF Grant / SB | Local Authority Housing Fund Phase 2 | 2.250 |
| Executive Decision | RF Grant / External Contribution | Disabled Facilities (incl Care & Repair works) | 0.646 |
| | | Subtotal People | 7.910 |
| Governance | Funding Source | New Approvals Q2 | 5 Year Programme Approvals |
| | | | £m |

PLYMOUTH CITY COUNCIL

| Executive | RF Grant | Schools Emergency Condition Works | 0.200 | |
|-----------|------------|---|-------|--|
| Decision | 0.0 | | 0.200 | |
| Executive | RF Grant | Cann Bridge - Hydrotherapy Pool | 0.047 | |
| Decision | THE GLUTTE | Cum Bridge Trydrotherapy 1 001 | 0.017 | |
| Executive | RF Grant | Laira Green - Foundation Classroom Floors | 0.018 | |
| Decision | THE GLUTTE | Edita Green Toditación classicom ficors | 0.010 | |
| Executive | RF Grant | Laira Green - Kitchen Floors | 0.009 | |
| Decision | THE GLUTTE | Edita Green Kitchen Hoors | 0.009 | |
| Executive | RF Grant | Longcause - Lift | 0.041 | |
| Decision | IN Grane | Longeduse Life | 0.041 | |
| Executive | RF Grant | Mary Deans - Roof | 0.038 | |
| Decision | THE GLUTTE | Trially Bearis 11001 | 0.038 | |
| Executive | RF Grant | Yealmpstone Farm - Boiler | 0.054 | |
| Decision | THE GLUTTE | reampstone raim Boner | 0.054 | |
| Executive | RF Grant | Yealmpstone Farm - Roof | 0.016 | |
| Decision | THE GLUTTE | reampstone rann noon | | |
| S151 | SB | Foster Home Adaptation - Child PER26650 | 0.083 | |
| | | Subtotal Children's Services | 0.506 | |
| S151 | SB | Pebble Beach Work | 0.142 | |
| S151 | RCCO | Broadley Park Road | 0.004 | |
| S151 | СВ | Mountbatten Sea Wall | 0.172 | |
| S151 | СВ | Devil's Point Tidal Pool | 0.150 | |
| S151 | СВ | Prince Rock Exhaust Extract | 0.034 | |
| S151 | СВ | Mount Wise Pool Filters | 0.126 | |
| S151 | СВ | Langdale Gardens Retaining Wall | 0.011 | |
| S151 | СВ | Plymouth Life Centre Light Replacements | 0.049 | |
| | | Subtotal Customer & Corporate Services | 0.690 | |
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Total Capital Approvals Q2

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| Glossary | |
|----------|--|
| SB | Service Borrowing |
| СВ | Corporate Borrowing |
| RF | Ring Fenced |
| URF | Un-ring fenced |
| Cont | Contribution |
| CIL | Community Infrastructure Levy |
| RCCO | Revenue Contribution Capital Outlay (internal borrowing) |
| Cap Rec | Capital Receipt |
| S106 | Section 106 monies / developer contributions |